	Sept	Nov	Jan	Mar	
Commissioning Board	20	22	24	21	
Cllr S Arnold	Х			х	
Cllr D Cussons	х			х	
Cllr G Hawkins	Х			Х	
Cllr Mrs A Hopkinson		х			
Cllr J Raper		х			
Cllr Mrs E Shields		х			
Cllr Ms S Ward			x		
Cllr R Wainwright			x		
Cllr J Windress			x		
	Sept	Dec	Feb	Feb	April
Policy and Resources Committee	27	6	7(budget)	14	4
Cllr S Arnold			x		
Cllr D Cussons			x		
Cllr G Hawkins			x		
Cllr Mrs A Hopkinson	х			х	
Cllr J Raper	х			х	
Cllr Mrs E Shields	х			х	
Cllr Ms S Ward		х			х
Cllr R Wainwright		х			Х
Cllr J Windress		х			Х

Annex B - Attendance at Policy Committees 2012/13 – Draft Rota

The rota is based on three Members observing at each policy committee meeting. If you are unable to attend could you please try and obtain a substitute in the first instance.

If you are unable to do so then please contact the Chairman, Councillor Wainwright.